| 2020 N. Central Avenue,

Recently developed by Anderson and colleague Ryan Tucker is a new first-of-its-kind <u>analytical tool</u> that enables Arizona and other states to more accurately gauge educational attainment among citizens, including the number of citizens earning a certificate or professional license. This tool, in turn, informs attainment efforts across the country and in Arizona.

A trusted resource and data expert in Arizona, Anderson is a frequently sought after for speaking engagements where he discusses higher education as well as the data that he prepares for the enterprise. As a member of the Finance Advisory Committee, Anderson is part of a team that advises the Joint Legislative Budget Committee and Legislature on projected state revenue and he is a member of the Economic Estimates Commission that projects state expenditures in relation to personal income.

He joined the staff of the Arizona Board of Regents in 2002 and previously served the state of Arizona as research administrator for the Arizona Department of Economic Security since 1975.

Anderson earned his master'